

Tonbridge and Malling

Local Action Plan

**Contribution to the Delivery of the
Second Kent Agreement 2008-2011
Draft November 2008**

Introduction

The Borough Council is a signatory to the second Kent Agreement (KA2) and, through joint working with its local partners, is fully committed to assisting with the delivery of the 35 indicators the Agreement contains.

The purpose of this Local Action Plan is to set out in detail the proposed local contribution that the Borough Council and local partner agencies intend to make against each of these indicators. The local contribution will be monitored and co-ordinated by the recently formed Tonbridge and Malling Local Strategic Partnership. This has recently replaced the West Kent Partnership as the formal LSP for the Borough. However, there may be some indicators contained in the Agreement which require action to be co-ordinated on a sub regional basis rather than on a Borough basis, for example, indicators related to Economic Success, Learning for Everyone and Improved Health, Care and Wellbeing. Where relevant, therefore, the West Kent Partnership is also play a role in the delivery of actions and activities that underpin the Agreement.

The Local Perspective

The outcomes and targets established in the Kent Agreement have been drawn up taking into account priorities that apply to the whole county and those that apply within a single district. In this respect, it does not necessarily follow that every indicator reflects a priority at the district level. For Tonbridge and Malling borough, therefore, locally determined priorities for improvement may not necessarily be reflected in each and every Kent Agreement indicator.

Local priorities for Tonbridge and Malling are set out in the borough's Sustainable Community Strategy 'Serving you Better'. The current strategy is in place for the period 2006-2009. To ensure the strategy is properly refreshed, a review is currently underway within the intention that a new strategy for the period 2009-2012 will be adopted by Spring 2009.

Within the existing Strategy, the following key themes have been adopted, reflecting the priorities for improvement considered important by local residents, businesses, parish councils, young people and community groups:

- *a safe place with low levels of crime*
- *a cleaner, smarter borough*
- *improving health and reducing inequalities*
- *protecting and enhancing the environment*
- *managing traffic and car parking*
- *decent housing and a strong economy*

The action plan contained within the Sustainable Community Strategy sets out a number of activities that the Borough Council and its key local partners will do to achieve improvements against the above themes. The action plan is the subject of an annual monitoring and review process and for the last two years, an annual progress report is produced to enable partners, the public and other

interested parties to appreciate where actions have been successfully completed and where further work may be required to deliver those actions.

Linking the Community Strategy to the Second Kent Agreement

As a local community with its own set of key concerns and priorities, Tonbridge and Malling (including the Borough Council, key public sector partners and the voluntary and community sectors) wishes to focus on those parts of the Kent Agreement of most relevance locally. This Local Action Plan therefore seeks to differentiate between KA2 indicators which are a high priority locally, and present a good fit with the themes and actions set out in the Sustainable Community Strategy and those which, although important for the county as whole, have less direct linkage with local priorities.

Local Priorities within the Kent Agreement

Taking into account the above issues, the following 24 indicators in the Kent Agreement are considered to be a high priority for Tonbridge and Malling:

NI188 Adapting to Climate Change	Direct link to adopted Climate Change Strategy
NI120 All age all cause mortality rate (all persons) (per 100,000 population)	Reflects Improving Health SCS theme and underpins joint working on choosing health agenda across West Kent
NI 155 Obesity in primary school age children in reception	
NI 39 Rate of hospital admissions per 100,000 for alcohol-related harm	
NI 40 Number of drug users recorded as being in effective treatment	Reflects key priority in T&M Community Safety Partnership Strategy and Action Plan 2008-11.
NI 186 Per Capita CO ₂ emissions in the LA area	Direct link to adopted Climate Change Strategy
NI 191 Residual household waste per household (% of waste not recycled, composted or re-used)	Direct delivery responsibility and key issue within SCS.
NI 197 Improved local biodiversity – proportion of local sites where positive conservation management has been or is being implemented	Direct link to Protecting and enhancing the environment theme in the SCS.
NI 195 Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting - % of land that falls below an acceptable level)	Direct delivery responsibility and link to A Cleaner Smarter Borough theme in the SCS.
NI 15 Serious Violent Crime Rate (no of crimes per 1,000 population)	Indicators reflect key priorities in T&M Community Safety Partnership Strategy and Action Plan 2008-11.
NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police.	
NI 111 First time entrants to the Youth Justice System	
NI 32 Repeat incidents of domestic abuse	
NI 3 Civic participation in the local area	Reflects priorities in the SCS.
NI 5 Participation in regular volunteering	
NI 11 Engagement in the arts	In line with SCS actions and local leisure and CSP Strategies
NI 8 Adult participation in sport and active recreation	
NI 110 Young people's participation in positive activities	

NI 47 People killed or seriously injured in road traffic accidents	Reflects SCS and CSP priorities.
NI 159 Supply of ready to develop housing sites	Indicators reflect Decent Housing and a Strong Economy SCS theme and direct delivery responsibilities
NI 154 Net additional homes provided	
NI 187 Tackling fuel poverty - % of people receiving income based benefits living in homes with a low energy rating	
NI 155 Number of affordable homes delivered (gross)	
NI 141 Percentage of vulnerable people achieving independent living.	

The remaining indicators, as listed below, represent lower priorities. Local partners, will however, continue to contribute to their delivery as required.

NI163 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher
NI171 New business registration rate (VAT/PAYE registrations per 10,000 Adults)
NI 152 Working age people on out of work benefits (as % of working age population)
NI 161 Learners achieving a Level 1 qualification in literacy.
NI 162 Learners achieving an entry Level 3 qualification in numeracy
NI 117 16-18 year olds who are not in education, employment or training (NEET) (as % of all 16-16 year olds)
NI 178 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths
NI 125 Achieving independence for older people through rehabilitation/intermediate care (% of over 65s discharged from hospital still living at home after 3 months)
NI 51 Effectiveness of child and adolescent mental health services (CAMHs) (total score out of 16)
NI 189 Flood and coastal erosion risk management (% number of actions undertaken satisfactorily)
NI 198 Children travelling to school – mode of travel normally used (% travelling by car)
NI 175 Access to services and facilities by public transport, walking and cycling

Which Local Partners will help deliver the Agreement?

As part of the set of nationally adopted indicators, local partners have a particular responsibility for the delivery of some of the 35 indicators now contained within the Kent Agreement. Some of these are the responsibility of the Borough Council, some of the West Kent PCT, whilst in other cases, this is a shared responsibility where delivery against the indicators will be the led by a formal partnership, for example, the Tonbridge and Malling Community Safety Partnership. In some other cases, the selected indicators remain the responsibility of county-level agencies or partnerships and thus, whilst local partners within Tonbridge and Malling would contribute, they have less overall relevance at the local level.

The local lead partners for the Kent Agreement outcomes will be the Borough Council, the Community Safety Partnership, and the West Kent PCT. Specific responsibilities are show below:

Tonbridge and Malling BC	NIs – 188, 1186, 191, 197, 195, 32,3, 5, 11, 8, 159, 154, 187, 155
West Kent PCT	NIs 120, 155, 39
Community Safety Partnership	NIs 15, 21, 111, 32

In addition to the lead for each indictor contained within the Agreement, a range of local partners will need to be involved in joint working and delivery planning. For those indicators where responsibility for implementation rests with a county-wide agency such as Business Link Kent or Kent County Council, local partners will also need to be involved in delivery issues. A range of joint working groups may be required to achieve this or responsibility for delivery and monitoring may be vested in existing cross-county groups for this purpose.

The Role of the Tonbridge and Malling LSP

The Tonbridge and Malling LSP commenced its work in October 2008 and is focusing on issues of direct relevance to the borough as a whole. Its role will be to co-ordinate local input made to achieve the outcomes in the Agreement and to monitor progress against the local targets that have been adopted where available data has facilitated this.

The Action Plan

The following tables seek to document, for each adopted indicator, in the Kent Agreement:

- targets for the whole county and, where data is available, local targets for Tonbridge and Malling
- details of lead agencies and data sources
- information about local delivery issues

The Action Plan will be monitored and kept up to date as actions to deliver the Agreement are revised and developed. This process is being led by the Tonbridge and Malling Local Strategic Partnership. Information on activity against achieving the targets at the local level will be fed into the Kent Partnership as required to fulfil obligations for the formal monitoring process of Kent Agreement with the Government Office of the South East. Further work on developing local, borough targets for all relevant indicators will be progressed as data at the appropriate level becomes available. At this stage, the Action Plan only contains local targets where such data is readily available.

Economic Success

NI 163 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher

	Kent	T&M	
Baseline	67.5%	69%	Lead – Learning Skills Council Data Source – ONS Annual Population Survey and Local Labour Force Survey
Target 08/09	+4%	+4%	
Target 09/10	+6%	+6%	
Target 10/11	+8%	+8%	

Vision for Kent Theme Economic Success – Opportunities for All

Serving You Better Theme Decent Housing and a Strong Economy

Local Delivery Issues

There are currently some 69,500 working age residents in the Borough who are not qualified to NVQ Level 2. To achieve the 2010/11 target, approximately 8,150 residents will need to achieve this qualification. Within the Borough, the wards of Snodland East, Trench and East Malling have significantly lower levels of working age population with higher qualifications.

The Borough Council and the District LSP will work with the West Kent Partnership to assist with the delivery of actions to achieve the adopted targets. In particular, the co-ordination of local initiatives will be led by the WKP skills and learning sub groups with a major involvement of West Kent and Hadlow Colleges.

NI 171 New business registration rate (VAT/PAYE registrations per 10,000 Adults)

	Kent	T&M	
Baseline	40.1	47.9	Lead – Business Link Kent Data Source – ONS/BERR
Target 08/09	40.3	48.4	
Target 09/10	40.6	48.9	
Target 10/11	40.8	49.4	

Vision for Kent Theme Economic Success – Opportunities for All

Serving You Better Theme Decent Housing and a Strong Economy

Local Delivery Issues

Tonbridge and Malling has high levels of VAT registrations, significantly higher than the Kent average. Entrepreneurship has traditionally been strong locally. On this basis, securing further increases in VAT/PAYE registration rates within the Borough might be more challenging compared to other areas with traditionally lower rates. The Borough Council has funded the Enterprise Agency of West Kent and the Kent Invicta Chamber of Commerce to provide one to one business support services to those starting up in business. This complements core services provided by Business Link Kent. However, the Business Support Simplification Process (BSSP) might require some rationalisation of such services. The Borough Council and the District LSP will work with the West Kent Partnership to assist with the delivery of actions to achieve the adopted targets .

NI 152	Working age people on out of work benefits (as % of working age population)		
	Kent	T&M	
Baseline	9.9%	6.6%	Lead – Job Centre Plus Data Source – Work and Pensions Longitudinal Study
Target 08/09	9.8%	6.5%	
Target 09/10	9.6%	6.3%	
Target 10/11	9.4%	6.1%	
Vision for Kent Theme		Economic Success – Opportunities for All	
Serving You Better Theme		Decent Housing and a Strong Economy	
Local Delivery Issues			
<p>Tonbridge and Malling has the second lowest rate of people on out of work benefits across all Kent districts. In May 2007, there were 5,700 residents claiming benefit of which 47% were claiming incapacity benefit as opposed to job seeker or lone parent claimants. To achieve the above target, 228 of those claimants will need to be found employment by 2011. The pattern within the Borough is not even. There are particular concentrations of claimants at East Malling, Trench and Snodland East. As with the Borough as a whole, nearly half of these claimants related to incapacity. There is a need to address such issues both across West Kent as a whole via the West Kent Partnership and its sub groups and also in local areas within the Borough via community development partnership work focusing on the Borough's areas of deprivation.</p>			
NI 188	Adapting to Climate Change		
	Kent	T&M	
Baseline	Level 1	Level 0	Lead – Kent County Council/TMBC Data Source – LA Assessment
Target 08/09	Level 1	Level 1	
Target 09/10	Level 2	Level 2	
Target 10/11	Level 3	Level 3	
Vision for Kent Theme		Economic Success – Opportunities for All	
Serving You Better Theme		Protecting and Enhancing the Environment	
Local Delivery Issues			
<p>The Borough Council has prepared a Climate Change Strategy for the borough fulfilling its commitment under the Nottingham Declaration. Whilst part of that strategy addresses adaption issues relating to changes in local climatic conditions, there is a need to prepare a separate adaption plan to fulfil the above targets. This will involve preparing risk based assessments of vulnerabilities and opportunities moving towards a comprehensive prioritised action plan. Any local work to meet this target will need to take account of recently issued guidance from DEFRA on adaption – 'Adapting to Climate Change in England – A Framework for Action (2008)' and will also need to reflect work being undertaken by the County Council on this matter, along with that of West Kent partners.</p>			

Learning for Everyone

NI 161	Learners achieving a Level 1 qualification in literacy.		
	Kent	T&M	
Baseline	4168	Not yet Avail	Lead – Kent County Council Data Source – Learning and Skills Council Individualised Learner Record (ILR)
Target 08/09	4376	Not yet Avail	
Target 09/10	4595	Not yet Avail	
Target 10/11	4825	Not yet Avail	
Vision for Kent Theme	Economic Success – Opportunities for All		
Serving You Better Theme	Decent Housing and a Strong Economy		
Local Delivery Issues			
The Borough Council and District LSP will contribute toward this target via partnership working at the West Kent level, in particular, via the Learning and Skills sub group of the West Kent Partnership. In addition, at the district level, the Local Childrens Service Partnerships will need to address literacy issues in relation to children and young people whilst engagement with Adult Education will also be required to deal with adult learning programmes. There is a need to identify ward level data (if available) to focus support activity on those communities within the Borough who need greater support. There may be a role for the development of specific programmes that could be delivered via the community partnerships operating at Snodland, East Malling and Trench.			
NI 162	Learners achieving an entry Level 3 qualification in numeracy		
	Kent	T&M	
Baseline	46	Not yet Avail	Lead – Kent County Council Data Source – Learning and Skills Council Individualised Learner Record (ILR)
Target 08/09	48	Not yet Avail	
Target 09/10	51	Not yet Avail	
Target 10/11	53	Not yet Avail	
Vision for Kent Theme	Economic Success – Opportunities for All		
Serving You Better Theme	Decent Housing and a Strong Economy		
Local Delivery Issues			
See above, the same issues apply equally to numeracy and literacy.			
NI 117	16-18 year olds who are not in education, employment or training (NEET) (as % of all 16-16 year olds)		
	Kent	T&M	
Baseline	5.27%	2.22%	Lead – Kent County Council Data Source – LA/Connexions Client Caseload Information System
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	4.7%	-	
Vision for Kent Theme	Economic Success – Opportunities for All		
Serving You Better Theme	Decent Housing and a Strong Economy		
Local Delivery Issues			
Tonbridge and Malling borough has the lowest percentage level of NEETs compared to all Kent districts. In 2007/8, there were 149 NEETs recorded. The scope for achieving significant reductions to meet the Kent overall target is therefore more limited compared to areas where such problems are more significant. At a ward level, Snodland East ranks as the worst ward for NEETs within the Borough and the 24 th worst ward across the whole county. The Borough Council and the District LSP will work in partnership with the two Local Childrens Service Partnerships for the Borough and with support agencies such as Connexions to address local issues and to identify specific hotspot wards in the Borough where NEETS are more concentrated. In this respect, targeted community development work and youth engagement activity will be required to tackle specific local problems of this kind.			

NI 178	Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths		
	Kent	T&M	
Baseline	31	-	Lead – Kent County Council
Target 08/09	20	-	Data Source – Kent County Council
Target 09/10	10	-	
Target 10/11	0	-	
Vision for Kent Theme	Economic Success – Opportunities for All		
Serving You Better Theme	Decent Housing and a Strong Economy		
Local Delivery Issues			
Actions against this target will be delivered principally by Kent County Council as Local Education Authority but supported by local partnership working where appropriate. The Local Children's Service Partnerships will be the main driver behind partnership delivery issues.			

Improved Health, Care and Well being

NI 120	All age all cause mortality rate (all persons) (per 100,000 population)		
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	Kent	T&M	
Baseline	565	513	Lead – East Kent Coastal and West Kent Primary Care Trusts Data Source – ONS population and death registrations
Target 08/09	535	-	
Target 09/10	523	-	
Target 10/11	512	431	
Vision for Kent Theme		Improved health, care and well being	
Serving You Better Theme		Improving health and reducing inequalities	

Local Delivery Issues

The Borough Council and the District LSP work in partnership with the West Kent PCT and, via the West Kent Health Policy Board, with the wider local health economy on the improvement of public health in Tonbridge and Malling. Local projects are co-ordinated by a joint team of officers from the Borough Council and health agencies whose work is guided by a local action plan. Our work on health improvement is also linked to the Community Safety Partnership regarding alcohol and substance misuse and with the Local Children's Services Partnerships regarding young people's health issues, for example, sexual health and teenage pregnancy.

Funding from the West Kent PCT's Choosing Health fund has enabled a range of local health improvement projects to be undertaken which seek to encourage, promote and provide opportunities for healthy living, one of the Borough Council's Key Priorities. Reducing all-age mortality rates is a long term objective. Changes in healthy living and lifestyles, facilitated through joint working with health partners, may not directly impact on this indicator in the short term period covered by this Agreement.

NI 155	Obesity in primary school age children in reception year		
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	Kent	T&M	
Baseline	9.4%	7.9%	Lead – East Kent Coastal and West Kent Primary Care Trusts Data Source – Primary Care Trusts
Target 08/09	9.6%	-	
Target 09/10	9.7%	-	
Target 10/11	9.7%	7.9%	
Vision for Kent Theme		Improved health, care and well being	
Serving You Better Theme		Improving health and reducing inequalities	

Local Delivery Issues

Longer term partnership working is required to address this outcome. Healthy eating projects, in partnership with Kent Adult Education and the YWCA, are commencing in Trench, East Malling and Snodland to assist young parents on lower incomes to eat more healthily as a family and be more aware of nutritional issues for their children. Parenting groups will also reinforce this message. Targeted, low cost exercise programmes, either at leisure centres or in community settings for parents and their pre-school children might also assist. The development of 5 children's centres in the Borough will provide a focus for the development of such programmes and the Local Children's Service Partnerships, in partnership with the District LSP, will need to oversee projects to address the targets under this outcome. The availability of local data., potentially at the ward level, will be explored with the PCT and used to focus activity at the neighbourhood level.

NI 39	Rate of hospital admissions per 100,000 for alcohol-related harm		
	Kent	T&M	
Baseline	1096.6	1055	Lead – East Kent Coastal and West Kent Primary Care Trusts
Target 08/09	1278.8	-	
Target 09/10	1334.2	-	
Target 10/11	1383.5	1383	Data Source – Hospital Episode Statistics
Vision for Kent Theme		Improved health, care and well being	
Serving You Better Theme		A Safe Place with Low Levels of Crime	
Local Delivery Issues			
<p>Anti-social behaviour related to alcohol misuse is a particular concern for the Tonbridge and Malling Community Safety Partnership. The Partnership is working with the West Kent Primary Care Trust to establish robust local statistical evidence of hospital admissions including those where misuse of alcohol has been a factor in that admission. The CSP is undertaking a range of projects to address alcohol misuse amongst adults and young people and is working with the West Kent PCT and Kenward Trust to provide advice and support for those at risk of such problems and to deter alcohol misuse generally. Such targeted awareness raising will hopefully have an impact on alcohol related hospital admissions along with the work it is also undertaking to deal with anti-social behaviour and domestic violence, often linked to night-time economy issues.</p>			
NI 40	Number of drug users recorded as being in effective treatment		
	Kent	T&M	
Baseline	2032	Not yet Avail	Lead – KDAAT and KCC
Target 08/09	2134	Not yet Avail	
Target 09/10	2155	Not yet Avail	
Target 10/11	2177	Not yet Avail	Data Source – National Drug Treatment Monitoring System
Vision for Kent Theme		Improved health, care and well being	
Serving You Better Theme		A Safe Place with Low Levels of Crime	
Local Delivery Issues			
<p>As with alcohol, the Borough's Community Safety Partnership is aiming to address substance misuse in the Borough given the links it has to other forms of crime and disorder. The CSP funds support programmes operated by the Kenward Trust including educational activities for young people. Police activities continue to target drug dealers/users and during 2007/8, 16 drugs operations were undertaken, 250 premises searched and 70 premises were swabbed with drug detection devices. Because of this increased enforcement activity, there was a 77% increase in the rate of recorded drug offences in 2007/8 compared to the previous year. Where appropriate, those caught using or dealing with drugs are referred to appropriate agencies such as the Kenward Trust for rehabilitation programmes. The CSP aims to increase the number of people remaining in drug treatment by 5% in the current year compared to the last.</p>			

NI 125	Achieving independence for older people through rehabilitation/intermediate care (% of over 65s discharged from hospital still living at home after 3 months)		
	Kent	T&M	
Baseline	74%	Not Yet Avail	Lead – Kent County Council
Target 08/09	-	Not Yet Avail	Data Source – Hospital Episode Statistics
Target 09/10	-	Not Yet Avail	
Target 10/11	80%	Not Yet Avail	
Vision for Kent Theme		Improved health, care and well being	
Serving You Better Theme		Improving health and reducing inequalities	
Local Delivery Issues			
The Borough Council is able to assist the rehabilitation of elderly people via the work of the Home Improvement Agency. This service has recently been externalised to achieve more effective outcomes for those needing adaptations to their homes. Service users sometimes include those discharged from hospital where there is a consequent need for adaptations in the home to be made. However, Kent Adult Services would address the more immediate needs of such clients and therefore the impact of the work of the HIA on the 3 month target may not be significant. See also NI 141.			
NI 51	Effectiveness of child and adolescent mental health services (CAMHs) (total score out of 16)		
	Kent	T&M	
Baseline	12	Not yet Avail	Lead – Kent County Council
Target 08/09	13	Not yet Avail	Data Source – CAMHs mapping
Target 09/10	13	Not yet Avail	
Target 10/11	14	Not yet Avail	
Vision for Kent Theme		Improved health, care and well being	
Serving You Better Theme		Improving health and reducing inequalities	
Local Delivery Issues			
Whilst CAMH services are not a direct responsibility of the Borough Council or LSP, the work undertaken in dealing with young people with mental health problems or those with issues of disaffection and withdrawal have a significant influence over the work of both the Community Safety Partnership, particularly in relation to anti-social behaviour issues, and via the work of the three community development partnerships at Snodland, East Malling and Trench where engagement with hard to reach young people, including those with low level or emerging mental health issues is an issue. The West Kent Partnership has provided support to the SSKY project which deals with Tier 1 and 2 clients, seeking, via early interventions, to prevent those with emerging problems from developing more serious mental health issues. The Borough Council and LSP will therefore seek to work with the Local Children's Services Partnerships to ensure the long term financial viability of such services. Supported Accommodation for young people is also being considered locally as this is covered in part 2 of the standard set out in the indicator.			

Environmental Excellence

NI 189 Flood and coastal erosion risk management (% number of actions undertaken satisfactorily)

	Kent	T&M	
Baseline	0%	-	Lead – Environment Agency Data Source – Environment Agency
Target 08/09	90%	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme	Environmental Excellence		
Serving You Better Theme	Protecting and Enhancing the Environment		

Local Delivery Issues

Actions to deliver this outcome need to be set out in Shoreline Management Plans and Catchment Flood Management Plans, both the responsibility of the Environment Agency. The Medway Estuary and Swale Shoreline Management Plan has been adopted by the Council but awaits formal ratification by DEFRA. This covers the tidal Medway within the Borough. A Strategic Flood Risk Assessment has been produced in 2006 for the upper Medway Valley. In addition, a Medway Catchment Abstraction Management Strategy was completed by the Environment Agency in the Spring of 2005. Partnership working with the Environment Agency and with the Internal Drainage Boards will be required to assist with the delivery of this outcome.

NI 186 Per Capita CO₂ emissions in the LA area

	Kent	T&M	
Baseline	7.2 tonnes	7.8 tonnes	Lead – KCC/TMBC Data Source – DEFRA
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	11.2% reduction (+/- 2.5%)	11.2% reduction (+/- 2.5%)	
Vision for Kent Theme	Environmental Excellence		
Serving You Better Theme	Protecting and Enhancing the Environment		

Local Delivery Issues

The Borough records the highest per capita CO₂ emissions when compared to all Kent Districts. Data is split between emissions from Industry/Commerce, Road Transport and Domestic sources. For Tonbridge and Malling, this reveals that emissions from industry/commerce are significantly higher than elsewhere in Kent and this accounts for the overall high baseline. Emissions for domestic use show that T&M is 6th lowest across all Kent districts and for road transport, it is the 5th lowest. For industry, however, we have the second highest emissions figure across all Kent Districts and for all emissions, this makes us third highest in Kent.

In general terms, via actions in the borough's Climate Change Strategy, the Borough Council and LSP will work within the community to raise awareness of climate change issues, the need to reduce energy usage and to travel more sustainably. Community work is well established in Hadlow via the HadLOW initiative and additional work is underway in Tonbridge as part of the Transition Towns initiative.

NI 191	Residual household waste per household (waste not recycled, composted or re-used)		
	Kent	T&M	
Baseline	860kg	726kg	Lead – TMBC/KCC
Target 08/09	762kg	-	Data Source – Waste Dataflow
Target 09/10	733kg	-	
Target 10/11	704kg	-	
Vision for Kent Theme		Environmental Excellence	
Serving You Better Theme		Protecting and Enhancing the Environment	

Local Delivery Issues

The Borough Council has been actively promoting recycling and composting of household waste through the roll out of the green waste collection scheme. We are working to help deliver the Kent Waste Partnerships recently adopted Action Plan.- A range of activities have been identified as part of the Kent Waste Partnership – Joint Waste Strategy, these include:

- Maximising existing recycling programmes/services
- Behaviour Change Activities –
 - Recycle for Kent,
 - Love Food Hate Waste,
 - Home Composting,
 - Green Champions
- District Service Improvements

Recent progress within the Borough has been excellent and rapid. In 2007/8, 40.6% of waste collected was recycled/composted compared to only 15.69% in 2002/03. Further improvements will be achieved through the development of the Allington energy from waste plant and the commissioning of the Blaise Farm In-Vessel Composting Unit which will provide a local sustainable facility for turning green waste, cardboard and kitchen waste into compost. We will also be introducing a range of measures to minimise domestic waste and increase local recycling facilities.

NI 197	Improved local biodiversity – proportion of local sites where positive conservation management has been or is being implemented		
	Kent	T&M	
Baseline	231	55%	Lead –TMBC/Local Sites Partnership
Target 08/09	+5%	58%	Data Source – Local Sites Partnership
Target 09/10	+5%	61%	
Target 10/11	+5%	69%	
Vision for Kent Theme		Environmental Excellence	
Serving You Better Theme		Protecting and Enhancing the Environment	

Local Delivery Issues

The Kent Biodiversity Steering Group which acts as the Local Sites Partnership for the Kent and Medway area is responsible for agreeing the criteria by which Local Wildlife Sites are selected and for agreeing the selection and monitoring of those sites. The targets for T&M are in line with the overall Kent target of a 5% year on year increase. Positive Management includes sites under the Countryside Stewardship scheme, the Environmental Stewardship scheme, a Woodland Grant Scheme and the England Woodland Grant scheme or other form of written management plan, for example, as the result of a Section 106 agreement. Few of these matters are under the direct control or influence of the Borough Council. However, the Council will be bringing forward a new DPD (the Managing Development and the Environment DPD) which will aim to adopt a more positive and pro-active stance to countryside management and seek to increase the number of Local Wildlife Sites subject to positive conservation management.

Safer and Stronger Communities

NI 195 Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting - % of land that falls below an acceptable level)

	Kent	T&M	
Baseline	8% (Litter)	7.9% (All)	Lead – TMBC
Target 08/09	7%	6%	Data Source – TMBC
Target 09/10	6%	5%	
Target 10/11	5%	4%	
Vision for Kent Theme	Safer and Stronger Communities		
Serving You Better Theme	A Cleaner Smarter Borough		

Local Delivery Issues

The Borough Council continues to seek improvements to the local street scene including dealing with problems of littering, graffiti, dumping of rubbish and fly posting. We are an active member of the Clean Kent Partnership. We will be working with Kent Highway Services to improve littering issues in local roads and with the Highways Agency on littering along Motorways and Trunk Roads in the borough. We continue to work with local communities to promote a cleaner borough message, engaging community groups via Bash the Trash clean-up events and giving educational talks on schools via the Eco schools programme. We are working with the Police and Parish Councils to extend environmental enforcement activities including the issuing of fixed penalty notices. We also work via the Community Safety Partnership and the PACT process to address littering and dog fouling issues in specific neighbourhoods. A survey in 2006/7 showed that 70% of residents were satisfied with the way we had kept public land clear of litter and refuse. We aim to improve on this result in our next survey scheduled for 2009/10.

NI 15 Serious Violent Crime Rate (no of crimes per 1,000 population)

	Kent	T&M	
Baseline	0.31	-	Lead – Tonbridge and Malling Community Safety Partnership
Target 08/09	0.28	-	Data Source – Kent Police
Target 09/10	To be set	-	
Target 10/11	To be set	-	
Vision for Kent Theme	Safer and Stronger Communities		
Serving You Better Theme	A Safe Place with Low Levels of Crime		

Local Delivery Issues

The Tonbridge and Malling Community Safety Partnership is focusing on violent crime as one of its key priority areas. Serious violent crime falls within this focus area. The numbers of serious violent crimes in the Borough is very low, some 22 instances in 2007/8, compared to 33 during 2006/7.

The CSP will continue to work with partners to address violent crime issues through education programmes with young people, enforcement operations, linked to the night time economy, and by deploying CCTV to deter and target violent crime hotspots.

NI 21	Dealing with local concerns about anti-social behaviour and crime by the local council and police.		
	Kent	T&M	
Baseline	14% (Proxy)	-	Lead – Tonbridge and Malling Community Safety Partnership Data Source – Place Survey
Target 08/09	13% (Proxy)	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme	Safer and Stronger Communities		
Serving You Better Theme	A Safe Place with Low Levels of Crime		
Local Delivery Issues			
Targets for the Tonbridge and Malling Community Safety Partnership will be set once the Place Survey 2008 has established a baseline for this indicator. The Community Safety Partnership has identified reducing anti-social behaviour (including criminal damage and environmental crime) as one of its key priorities for 2008/9. The Borough Council employs an Anti-Social Behaviour Officer who works along side other agencies to tackle reported instances of ASB and through negotiation with the parties involved, seeks to achieved changed behaviour. The CSP has an ASB tasking group which reviews individual cases and a formal ASB sub group which brings together partners to address longer term issues and measures. Local residents continue to be concerned about ASB. In a recent Resident's Panel Survey, over a third considered ASB to be a problem in the area they live. Under-age drinking, rowdiness in public areas and other alcohol related nuisances were regarded as the main issues to be addressed.			
NI 111	First time entrants to the Youth Justice System		
	Kent	T&M	
Baseline	2021	104	Lead – KCC/TM Community Safety Partnership Data Source – Ministry of Justice
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme	Safer and Stronger Communities		
Serving You Better Theme	A Safe Place with Low Levels of Crime		
Local Delivery Issues			
The technical definition of this indicator is still under discussion. Interim baseline figures for Tonbridge and Malling show that the borough has the third lowest rate of first time entrants into the YJS compared to other Kent Districts. The Community Safety Partnership will need work with partners to address any issues that are identified.			
NI 32	Repeat incidents of domestic abuse		
	Kent	T&M	
Baseline	22.8% (Proxy)	-	Lead – KCC/TM Community Safety Partnership Data Source – MARAC/Police
Target 08/09	22.0% (Proxy)	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme	Safer and Stronger Communities		
Serving You Better Theme	A Safe Place with Low Levels of Crime		
Local Delivery Issues			
Final baseline and targets will be established on the roll out of 'Multi Agency Risk Assessment Committees'. The Tonbridge and Malling CSP will assist with the local delivery of this outcome. The Partnership currently funds services from the Women's Support Service which offers advice, advocacy and support to those affected by all forms of domestic abuse. It aims to support 60 clients from the Borough during 2008/9. A community domestic abuse programme is also in operation, run in partnership with the Probation Service, the West Kent PCT and the St Giles Trust which places perpetrators of domestic abuse on a 27 week programme to bring about changed behaviour.			

NI 3		Civic participation in the local area	
	Kent	T&M	
Baseline	-	-	Lead – TMBC Data Source – Place Survey
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme		Safer and Stronger Communities	
Serving You Better Theme		Improving Health and Reducing Inequalities	
Local Delivery Issues			
Baselines and targets for this indicator will be established through the Place Survey 2008.			
<p>The Borough Council and the District LSP will continue to support opportunities for civic participation which include acting as a local councillor, being part of a group related to health or education (eg school governor/community health council member), a regeneration partnership member, a member of a group about crime issues (eg PACT), or involvement in a tenants group, a group dealing with services for young people or any other group which makes decisions on local community services. Every opportunity will be taken to encourage such participation and address the barriers people might have to getting involved. Publicity will be given to such opportunities and any opportunities coming forward from partner organisations. In partnership with other Kent agencies we will:</p> <ul style="list-style-type: none"> - Promote local involvement and engagement opportunities via an awareness campaign - Update and promote an information pack for Parish Councils on working with young people - Disseminate best practice on how to encourage proper engagement and increased community involvement 			
NI 5		Participation in regular volunteering	
	Kent	T&M	
Baseline	-	-	Lead – TMBC Data Source – Place Survey
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme		Safer and Stronger Communities	
Serving You Better Theme		Improving Health and Reducing Inequalities	
Local Delivery Issues			
Baselines and targets for this indicator will be established through the Place Survey 2008.			
<p>The Borough Council has been working with key partners to secure increased participation in volunteering, particularly by residents from the Borough's priority communities, to achieve the targets set out in the first Kent Agreement. Joint working with the local volunteer bureaux will continue to focus on promoting opportunities for volunteering and promoting the benefits of volunteering to local residents. An employee-based volunteering scheme 'Give and Gain' is now in place and being delivered by the Sevenoaks Volunteer Centre with funding from the West Kent Partnership. The Borough Council actively promotes the scheme amongst its staff. In partnership with other Kent agencies we will:</p> <ul style="list-style-type: none"> - Develop joint agreements between KCC, the Borough Council and Tonbridge Volunteer Centre to increase volunteering, particularly in priority communities and amongst priority groups (including long term unemployed, older people) - Produce a district level local action plan following from the Kent Partners Compact - Adopt standards set out in the Kent volunteering excellence toolkit. 			

Enjoying Life

NI 11	Engagement in the arts		
	Kent	T&M	
Baseline	-	-	Lead – TMBC Data Source – Active People Survey
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme	Enjoying Life		
Serving You Better Theme	Improving Health and Reducing Inequalities		

Local Delivery Issues

Baselines and targets for this indicator will be established through the Active People Survey 2008. This indicator will be measured by the number of people attending or participating in an 'arts event' at least three times in the past 12 months. The Borough Council actively organises and supports a wide range of local arts events and activities and also gives grant support to local groups involved in arts. We are members of the West Kent Arts Partnership. Our focus for 2008/9 is to run arts projects for the elderly in Tonbridge and West Malling, implement arts projects for young people in liaison with the Community Safety Partnership, and seek to extend the number of local venues taking part on the Applause Rural Touring Scheme.

NI 8	Adult participation in sport and active recreation		
	Kent	T&M	
Baseline	20.3%	20.1%	Lead – TMBC Data Source – Active People Survey
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	22.5%	22.3%	
Vision for Kent Theme	Enjoying Life		
Serving You Better Theme	Improving Health and Reducing Inequalities		

Local Delivery Issues

Baselines and targets for this indicator will be established through the Active People Survey 2008. The Borough Council continues to promote a range of sport and leisure opportunities throughout the borough aimed at all age groups, including adults. We have invested significantly in improving disabled access to our leisure facilities through a three year planned response to DDA audits that is substantially complete. We have also extended GP referral activity through BLF funding and price targeted gym membership that is attracting record numbers to Lifestyles through investment in facilities, retention software and marketing. We will continue to make further investments in our leisure facilities to ensure they remain competitive and attractive to users.

NI 110		Young people's participation in positive activities	
	Kent	T&M	
Baseline	-	-	Lead – KCC Data Source – The TellUs Survey
Target 08/09	-	-	
Target 09/10	-	-	
Target 10/11	-	-	
Vision for Kent Theme		Enjoying Life	
Serving You Better Theme		Improving Health and Reducing Inequalities	
Local Delivery Issues			
<p>Baselines and targets for this indicator will be established through the TellUs survey which will focus on Year 10 students who have participated in a group activity led by an adult outside of school lessons. The Borough Council contributes in a variety of ways to assist with the delivery of this indicator. It provides grant support to many local voluntary and sports groups which themselves provide young people's activities. During the school holidays, it directly provides activities including Y2Crew, Activate and the Summer Playscheme for younger children. In our leisure centres, we are actively engaging young people in sports and recreation via the Excel programme, supported by Big Lottery and Choosing Health funding. In addition, the work of the Community Safety Partnership includes the provision of diversionary activities for young people. We will also work in partnership with the Local Children's Service Partnership and with the County Council's Youth Service to focus and deliver activities on those communities most in need.</p>			

Keeping Kent Moving

NI 198	Children travelling to school – mode of travel normally used (% travelling by car)		
	Kent	T&M	
Baseline	35.6%	34.1	Lead – Kent County Council Data Source – School Census Data/KCC
Target 08/09	33.1%	-	
Target 09/10	31.8%	-	
Target 10/11	30.6%	-	
Vision for Kent Theme	Keeping Kent Moving		
Serving You Better Theme	Managing Traffic and Car Parking		
Local Delivery Issues			
<p>The Borough Council continues to work with schools to promote safer routes to school improvements to encourage the use of modes of transport other than the car. In addition, support is given to walking bus schemes within the primary schools as part of the Eco Schools programme.</p> <p>Local Delivery Issues relevant to the Borough Council include the following: Actual numbers of child casualties on the journey to school and the effect this has on parents' perceptions of road safety. Hazards associated with parking at schools, particularly at school keep clear markings. Involvement in school travel planning The effect of free school travel for 12 to 16 year olds (the Freedom Pass) Public transport and other non-car mode ways of travelling to school - availability.</p>			
NI 175	Access to services and facilities by public transport, walking and cycling		
	Kent	T&M	
Hospitals			Lead – KCC Data Source – Department for Transport
Baseline	54%	-	
Target 08/09	54.5%	-	
Target 09/10	55%	-	
Target 10/11	55.5%	-	
GP Surgeries			
Baseline	82%		
Target 08/09	82.5%	-	
Target 09/10	83%	-	
Target 10/11	83.5%	-	
Vision for Kent Theme	Keeping Kent Moving		
Serving You Better Theme	Managing Traffic and Car Parking		
Local Delivery Issues			
<p>This indicator measures the percentage of hospitals and GP surgeries which are accessible to modes of transport other than the car. The Borough Council will work with the County Council, the West Kent Primary Care Trust and GP practices to improve access facilities to these services where opportunities arise. We will continue to implement actions in the Tonbridge and Malling Cycling Strategy that has been developed jointly with KCC. In addition, via the Council's Public Transport Panel, we will continue to lobby bus operators to secure improvements to local bus services where required.</p>			

NI 47		People killed or seriously injured in road traffic accidents	
	Kent	T&M	
Baseline	742	- 61	Lead – KCC Data Source – KCC
Target 08/09	723	- 59	
Target 09/10	699	- 57	
Target 10/11	674	- 55	
Vision for Kent Theme		Keeping Kent Moving	
Serving You Better Theme		Managing Traffic and Car Parking	
Local Delivery Issues			
<p>Over the past three calendar years, the numbers of people killed or seriously injured in road traffic accidents within Tonbridge and Malling has reduced from 82 in 2005 to 47 in 2007. The above targets are based on a three year rolling average to reflect the targets set at the county level.</p> <p>The Borough Council is able to assist delivery of this outcome in following ways:</p> <ul style="list-style-type: none"> - by working in partnership with Kent Highway Services to bring forward schemes to improve road safety and incorporate crash remedial works where appropriate - via the Community Safety Partnership, work with partners such as Kent Fire and Rescue to promote safer driving and better road safety awareness amongst local residents (including young people) - continue joint working through the Joint Transportation Board - address parking management through a series of Local Parking Plans part of the aim of which is to deal with hazards created by poor parking behaviour - exercise direct control of the built environment through the development control process where highway safety is a material consideration. 			

High Quality Homes

NI 159	Supply of ready to develop housing sites		
	Kent	T&M	Lead –Tonbridge and Malling BC Data Source – DCLG Housing Land Supply Returns
Baseline	142%	198.7 (%?)	
Target 08/09	142%	179.7	
Target 09/10	142%	151.8	
Target 10/11	142%	119.8	

Vision for Kent Theme High Quality Homes

Serving You Better Theme Decent Housing and a Strong Economy

Local Delivery Issues
The Borough Council has adopted a Local Development Framework Core Strategy, Development Land Allocations DPD and an Area Action Plan for Tonbridge Central Area all of which bring forward land for housing.

As a consequence of this timely and robust planning framework, the Borough Council has been able to identify sufficient housing sites to meet housing needs up to 2021 and beyond. We will continue to monitor housing land supply and will bring forward reserve sites as and when justified.

NI 154	Net additional homes provided		
	Kent	T&M	Lead –Tonbridge and Malling BC Data Source – DCLG Housing Land Supply Returns
Baseline	5360	893	
Target 08/09	5675	-	
Target 09/10	5675	1016	
Target 10/11	5675	710	

Vision for Kent Theme High Quality Homes

Serving You Better Theme Decent Housing and a Strong Economy

Local Delivery Issues
As set out under NI 159 above.

NI 187	Tackling fuel poverty - % of people receiving income based benefits living in homes with a low energy rating		
	Kent	T&M	Lead – Kent Energy Centre/T&MBC Data Source – Local House Condition Survey
Baseline	Not set	Not set	
Annual 1% decrease in benefit households with SAP rating of less than 45 Annual 1% increase in number of benefit households with SAP rating of more than 65			

Vision for Kent Theme High Quality Homes

Serving You Better Theme Decent Housing and a Strong Economy

Local Delivery Issues
The Borough Council will continue to work in partnership with the Kent Energy Centre to engage home owners, RSLs and private sector landlords to improve the energy efficiency of homes. We will promote access to efficiency advice provided by the Kent Energy Centre as part of the Warm Homes Project and will continue to work with local housing associations on renewable energy initiatives. The Kent-wide Home Visitor scheme is shortly to be implemented which will provide advice on energy efficiency, benefit checks, debt issues and home improvements and we will seek to target such services to those on income based benefits and, in particular, focus on communities most in need.

NI 155		Number of affordable homes delivered (gross)	
	Kent	T&M	
Baseline	1168	239	Lead – Tonbridge and Malling BC Data Source – LA Joint Return (SEERA/DCLG)
Target 08/09	1356	240	
Target 09/10	1503	174	
Target 10/11	1424	150	
Vision for Kent Theme		High Quality Homes	
Serving You Better Theme		Decent Housing and a Strong Economy	
Local Delivery Issues			
<p>The Borough Council's updated Housing Needs and Market Assessment study (2006) showed a shortfall of 554 affordable homes per year up to 2011. We have an adopted Affordable Housing Supplementary Planning Document which sets out our expectations on developers to provide an element of affordable housing within open market housing schemes. We are also carrying out studies in rural parishes to identify the need for rural affordable housing. Effective joint working with partners has enabled some 548 affordable homes to be delivered over the period 2005-2008, against a target for that period of 518 homes.</p>			
NI 141		Percentage of vulnerable people achieving independent living.	
	Kent	T&M	
Baseline	65.7	Not Avail	Lead – Kent County Council Data Source – Supporting People Submission to DCLG
Target 08/09	66.7	Not Avail	
Target 09/10	68.2	Not Avail	
Target 10/11	71	Not Avail	
Vision for Kent Theme		High Quality Homes	
Serving You Better Theme		Decent Housing and a Strong Economy	
Local Delivery Issues			
<p>This outcome records the number of those moving from supported housing to independent living. The Borough Council assists this process by enabling the adaptation of housing to meet the needs of vulnerable people including the disabled. The Home Improvement Agency grant assists and co-ordinates the improvement of private housing to enable residents to continue to live at home rather than move to more specialist, supported accommodation. Delivery against this indicator is linked to NI 125 as set out above. In 2007/8, the HIA assisted with the improvement of 259 homes and our target for 2008/9 is 325 homes improved.</p> <p>The Council also assists clients to move on from supported housing via the Joint Assessment Referral Process. In 2007/8 JARP assisted 8 clients and our target for 2008/9 is to assist 10 clients.</p>			